PATIENT SATISFACTION AT BROOKE

the entry of the state

Say to a

ARMY MEDICAL CENTER

## A THESIS

SUBMITTED IN PARTIAL FULFILLMENT OF THE REQUIREMENTS FOR THE DEGREE OF MASTER OF SCIENCE IN THE GRADUATE SCHOOL OF THE

TEXAS WOMAN'S UNIVERSITY

INSTITUTE OF HEALTH SCIENCES SCHOOL OF HEALTH CARE SERVICES HEALTH CARE ADMINISTRATION PROGRAM

ΒY

DONALD E. CRAVENS, B.A.

DENTON, TEXAS

MAY 1982

Theses T1982 C898p

3232

#### ACKNOWLEDGMENTS

I wish to express my sincere appreciation to Dr. Barbara J. Cramer and the other committee members for their invaluable assistance in completing this paper. Also, I am extremely grateful to my wife, Charlotte, and my children, Aime, Brady, and Dawn, for their unselfish support which made this work possible and for their endurance of any difficulties that might have resulted due to the pursuance of this degree. I want to especially thank LTC Robert E. Wright for allowing me to gather and evaluate data concerning Brooke Army Medical Center.

## TABLE OF CONTENTS

ing and an article of the

ACKN	IOWLEDGMENTS	iii
LIST	OF TABLES	vi
Chap		-
I.	INTRODUCTION	1
	Statement of the Problem	2 2 9 9
	Purpose of the Study	2
	Hypotheses and Subhypotheses	2
	Significance of the Study	9
	Definitions	9
	Limitations	12
	Assumptions	13
II.	SELECTED REVIEW OF THE LITERATURE	14
	Patient Satisfaction	14
	Impact of Patient Dissatisfaction	25
	Factors Contributing to Patient	
	Dissatisfaction	26
	Summary	29
III.	METHODOLOGY	32
	Setting	32
	Brooke Army Medical Center (BAMC)	32
	Population and Sample	35
	Instrument	37
	Collection and Compilation of the Data	38
		40
IV.	FINDINGS	42

Chapte: V.		CONCLUS	LONS,	AN	ID	RE	COM	ME	NDA	AT	10	NS	•	•	•
		у										•	•	•	•
		sions									•	•	•	•	•
	Recomm	endations	· ·	•	•	•	•••	•	•	•	•	•	•	•	•
· · · · ·	 LCES	• • • • •		•	•	• •	2 E	•	•	•	•	•	•	•	•
Apper	ndix A.	Approval	Leti	ter		•••	•	•	•	•	•	÷	•	•	•
Appen	ndix B.	Inpatien	t Opi	Ini	on	Qu	ies	tic	nn	ai	lre	9	•	•	•
Appen	ndix C.	Collapse	d Fre	equ	en	су	Tal	ole	s	•	•	•	•	•	•
REFEREN	ICES	• • • • •		•			•					•	•		

2004) 1. 1. (5. - 103) 3. 1.

,

## LIST OF TABLES

1.	Breakdown of Patients Selected	35
2.	Breakdown of Wards Selected	36
3.	Group Indicating "Excellent" Responses to	43
4.	Questionnaire Results by Percentage of Each Group Indicating "Excellent" and "Good" Responses to Items of Patient Satisfaction	46
5.	Collapsing of Statistical Analysis Data of "Excellent" Responses by Surgical Versus Medical and Beach Versus Main	49
6.	Collapsing of Statistical Analysis Data of "Excellent" and "Good" Responses by Surgical Versus Medical and Beach Versus Main	51
7.	Item Analysis of Significant Differences	55
8.	Disposition of Hypotheses and Subhypotheses	61

1.1

# CHAPTER I

## INTRODUCTION

Health is a key factor in any person's life and cuts across every social, occupational, and economic line. The problems of health care and treatment are not new. The solutions to these problems have been as varied as the periods of history.

Today, the problems of health care and treatment are accentuated because modern medical progress has increased life expectancy through reduction in infant mortality, discovery and usage of new drugs, and improved surgical techniques. The delivery of high quality health care requires more than mere scientific knowledge and technical competence. It also requires sensitive and intelligent attention to the many human interactions that occur after the patient is admitted to a medical facility. Therefore, patient satisfaction is a factor in the treatment and care of his or her illness. It is on this aspect of health care that this study has focused.

1

#### Statement of the Problem

Brooke Army Medical Center serves a large population of active duty officers, enlisted service members, retired military service members and the dependents of all the above. Due to the increasing concern over potential medical malpractice, this study was designed to measure medical and surgical patients' satisfaction with the services and medical care provided at Brooke Army Medical Center. Prior to the investigative portion of this study, the degree of patient satisfaction at Brooke Army Medical Center had not been documented.

#### Purpose of the Study

The purpose of this study was to determine the medical and surgical patients' perception of the services and medical care provided at Brooke Army Medical Center.

#### Hypotheses and Subhypotheses

#### Hypothesis 1

There is no significant difference between the medical patients' and surgical patients' perception of

• 4

their "overall" impression with the care and services provided at the Brooke Army Medical Center.

## Subhypotheses

1. There is no significant difference between the medical patients' and surgical patients' perception of the courteous and efficient service provided by the employees at the Brooke Army Medical Center

2. There is no significant difference between the medical patients' and surgical patients' perception of the treatment with consideration and respect given by the employees at the Brooke Army Medical Center

3. There is no significant difference between the medical patients' and surgical patients' perception of the respect for privacy and personal dignity given by employees at the Brooke Army Medical Center

4. There is no significant difference between the medical patients' and surgical patients' perception of the patient education provided at the Brooke Army Medical Center

5. There is no significant difference between the medical patients' and surgical patients' perception of the food service provided at the Brooke Army Medical Center

6. There is no significant difference between the medical patients' and surgical patients' perception of the housekeeping services provided at the Brooke Army Medical Center

7. There is no significant difference between the medical patients' and surgical patients' perception of the administrative services provided at the Brooke Army Medical Center

## Hypothesis 2

There is no significant difference between the medical patients' and surgical patients' perception of his satisfaction with the services and medical care provided at Beach Pavilion and Main Hospital.

### Subhypotheses

1. There is no significant difference between the medical patients' and surgical patients' perception of the

4

courteous and efficient service provided by the employees at Beach Pavilion and Main Hospital

2. There is no significant difference between the medical patients' and surgical patients' perception of the treatment with consideration and respect given by the employees at Beach Pavilion and Main Hospital

3. There is no significant difference between the medical patients' and surgical patients' perception of the respect for privacy and personal dignity given by employees at Beach Pavilion and Main Hospital

4. There is no significant difference between the medical patients' and surgical patients' perception of the patient education provided at Beach Pavilion and Main Hospital

5. There is no significant difference between the medical patients' and surgical patients' perception of the food service provided at Beach Pavilion and Main Hospital

6. There is no significant difference between the medical patients' and surgical patients' perception of the housekeeping services provided at Beach Pavilion and Main Hospital

5

7. There is no significant difference between the medical patients' and surgical patients' perception of the administrative services provided at Beach Pavilion and Main Hospital

## Hypothesis 3

There is no significant difference between the medical patients' perception of his satisfaction with the services and medical care provided at Beach Pavilion and Main Hospital

## Subhypotheses

1. There is no significant difference between the medical patients' perception of the courteous and efficient service provided by the employees at Beach Pavilion and Main Hospital

2. There is no significant difference between the medical patients' perception of the treatment with consideration and respect given by the employees at Beach Pavilion and Main Hospital

3. There is no significant difference between the medical patients' perception of the respect for privacy

and personal dignity given by employees at Beach Pavilion and Main Hospital

4. There is no significant difference between the medical patients' perception of the patient education provided at Beach Pavilion and Main Hospital

5. There is no significant difference between the medical patients' perception of the food service provided at Beach Pavilion and Main Hospital

6. There is no significant difference between the medical patients' perception of the housekeeping services provided at Beach Pavilion and Main Hospital

7. There is no significant difference between the medical patients' perception of the administrative services provided at Beach Pavilion and Main Hospital

## Hypothesis 4

There is no significant difference between the surgical patients' perception of his satisfaction with the services and medical care provided at Beach Pavilion and Main Hospital

#### Subhypotheses

1. There is no significant difference between the surgical patients' perception of the courteous and efficient service provided by the employees at Beach Pavilion and Main Hospital

2. There is no significant difference between the surgical patients' perception of the treatment with consideration and respect given by the employees at Beach Pavilion and Main Hospital

3. There is no significant difference between the surgical patients' perception of the respect for privacy and personal dignity given by employees at Beach Pavilion and Main Hospital

4. There is no significant difference between the surgical patients' perception of the patient education provided at Beach Pavilion and Main Hospital

5. There is no significant difference between the surgical patients' perception of the food service provided at Beach Pavilion and Main Hospital

8

6. There is no significant difference between the surgical patients' perception of the housekeeping services provided at Beach Pavilion and Main Hospital

7. There is no significant difference between the total surgical patients' perception of the administrative services provided at Beach Pavilion and Main Hospital

# Significance of the Study

There was a need to evaluate patient satisfaction. It was hoped that such assessment would provide a basis to improve patient care and help make the patient "happier" with the health care provided. Patient satisfaction information also will be used to determine if an inservice education program on "Patient Satisfaction" is needed for the professional and nonprofessional employees of this health facility.

#### Definitions

For the purpose of this study the following definitions were used.

Administrative services--the conduct of the business or management affairs of the hospital. 9

{

<u>Courteous service</u>--polite and considerate assistance provided to the patient.

Efficient service--producing the desired effect or result with a minimum of effort, expense, or waste.<sup>1</sup>

<u>Food services</u>--the act or manner of serving food, as well as the quality of the service.

<u>Health</u>--a state of complete physical, mental, and social well-being and not merely the absence of disease or infirmity.<sup>2</sup>

Housekeeping services--services used in keeping the premises, equipment, and facilities clean and orderly at all times.

<u>Patient education</u>-instruction given to the person receiving care or treatment.

<sup>1</sup>Webster's <u>New World Dictionary of the American</u> <u>Language</u> (New York: The World Publishing Co., 1953).

<sup>2</sup>James C. Coleman and William E. Broen, Jr., <u>Abnormal Psychology and Modern Life</u>, 4th ed. (Glenview, Ill.: Scott, Foresman, 1972), p. 16. <u>Perception</u>--an evaluative response which a subject makes or indirectly indicates his readiness to make.<sup>1</sup>

<u>Satisfaction</u>--the patient's happiness arising from a conscious condition of well-being connected with the gratification of (i.e., the attainment of) the treatment that a person receives.<sup>2</sup>

<u>Inpatients</u>-hospital patients who receive food and lodging as well as treatment.

<u>Medical treatment facility</u>--an institution providing medical care and other ancillary services for sick or injured persons.

<u>Overall impression of the services and medical</u> <u>care received</u>--the patient's general feelings toward the care he received by the medical professionals and nonprofessionals in the medical facility.

<u>Treatment with consideration of respect and per</u>sonal dignity--to show a thoughtful or sympathetic

<sup>&</sup>lt;sup>1</sup>Burton G. Andreas, <u>Experimental Psychology</u>, 2d ed. (New York: John Wiley & Sons, 1972), p. 542.

<sup>&</sup>lt;sup>2</sup>Dictionary of Philosophy and Psychology, vol. II, new ed., s.v., "Baldwin, James," by Peter Smith.

attitude and to consider worthy of esteem and the quality or state of being worthy.<sup>1</sup>

#### Limitations

When research is undertaken, certain limitations may come to the forefront. The limitations of this study are enumerated below:

 Only Brooke Army Medical Center patients were used; thus the findings cannot be generalized to other military hospitals

2. The psychiatric patients, obstetrical/gynecological patients, and pediatric patients were excluded from the study

3. Patients being seen by physicians, nurses, or family at the time the Inpatient Opinion Questionnaire was administered were excluded from the study

4. The validity and reliability of the Inpatient Opinion Questionnaire had not been determined

<sup>&</sup>lt;sup>1</sup>Webster's New World Dictionary of the American Language (New York: The World Publishing Co., 1953).

## Assumptions

The following assumptions were postulated for this study:

 Inpatients would be willing to participate in the study

2. Inpatients answered the questionnaire honestly and as accurately as possible

3. The patient's assistance officer administered the questionnaire in the same manner to all patients

#### CHAPTER II

## SELECTED REVIEW OF THE LITERATURE

#### Patient Satisfaction

A survey of the literature revealed that many studies document the existence of widespread patient unhappiness with both civilian and military health care. Patients frequently describe their experience with health care as confusing, frustrating, and humiliating. They cite staff rudeness, lack of concern, the receipt of misinformation, and confusing policies and procedures as primary causes for their unhappiness.<sup>1</sup> Patient dissatisfaction with military health care is not a simple problem, but attention to the social and psychological needs of patients can go a long way toward the solution of the problem.

<sup>&</sup>lt;sup>1</sup><u>Ambulatory Patient Care Model Number 6</u>, United States Army Health Services Command, July 1977, p. 1.

Jacobs examined the question: "Does the Nurse Practitioner involve the patient in his care?"<sup>1</sup> She found that any professional, regardless of discipline, should be competent to perform health care tasks while considering the patient's biological, psychological, and social conditions.

As opposed to relying on the medical model of disease oriented services, nurse practitioners operate from a patient-centered model.<sup>2</sup> In this view, the nurse practitioners' assessment skills were expanded to include some sophisticated data-collection procedures which had been performed by physicians.

In the past, the diagnosis and treatment of disease had been considered to be the responsibility of the physician, while the care, understanding, rehabilitation, and health maintenance of the patient had been identified as the responsibility of the nurse. The majority of the

<sup>&</sup>lt;sup>1</sup>Kathy D. Jacobs, "Does the Nurse Practitioner Involve the Patient in His Care?" <u>Nursing Outlook</u> 28, no. 8 (August 1980): 501.

research evaluated the ability for nurse practitioners to deliver some traditional medical services safely and effectively, and to be accepted by the patients. In fact, Aiken, a nurse sociologist, found that

the issue is not so much whether nurses can provide care for patients with common problems but whether the allocation of time to those functions is appropriate and beneficial. . . Part of the difficulty in settling the issue . . is that nurses have not sufficiently documented the content of nursing care in ambulatory settings and the relationship between nursing care and patients' needs. . . Much of primary care is offering reassurance, providing information, and facilitating the development of coping skills. Primary emphasis should be placed on helping people assume more responsibility for their own health. The ways to do this are not nearly so well documented as the procedures for diagnosing an infection. 1

From a patient's viewpoint, evidence exists to show that patients hold certain perceptions about their illnesses and that these perceptions can affect the outcome of care. Extensive cross-cultural comparisons of illness behavior have found the importance of eliciting the patient's perspective of his illness situation to the outcome of his care. One author summarizes it as follows:

1.1

<sup>&</sup>lt;sup>1</sup>L. H. Aiken, "Primary Care: The Challenges for Nursing," <u>American Journal of Nursing</u> 77 (November 1977): 1828.

One of the new and most challenging problems for researchers of the health and social services is to accurately describe and explain man's health and illness behavior from the patient's viewpoint. . . . It challenges us to understand more fully how the patient knows and understands his illness, how he desires to be helped, and the ways health personnel can help him. Most important, it provides an accurate baseline from which to know and help the patient. . . It is long overdue that we give systematic attention to the patient's personal and cultural views regarding health and illness if we are genuinely interested in providing effective health services to patients.<sup>1</sup>

In conclusion, this study found in regards to patient satisfaction that nurse practitioners' patients scored significantly higher than the physicians' patients in the areas of interest and concern shown by the provider. Also, nurse practitioners' patients scored significantly higher than physicians' patients in their perception of how well the provider understood the patients' problems.<sup>2</sup>

Kalisch presented a most interesting study on an overview of the nursing program within the military

<sup>&</sup>lt;sup>1</sup>Madeline Leininger, ed., <u>Transcultural Nursing</u> <u>Concepts</u> (New York: John Wiley and Sons, 1978), p. 31.

<sup>&</sup>lt;sup>2</sup>Jacobs, "Does the Nurse Practitioner Involve the Patient in His Care?" p. 504.

services.<sup>1</sup> The U.S. Department of Defense is charged with maintaining and employing armed forces to support and defend the Constitution of the United States against all enemies, foreign and domestic, and with insuring by timely and effective military action the security of the nation as well as areas vital to its interests.<sup>2</sup>

The function of armed forces medical departments is therefore to conserve military strength by preventing avoidable loss in military personnel. In fact, the history of warfare has revealed that victory in a war often goes to the force which has the least disease; loses the least effectiveness from heat, cold, and fatigue; and sustains the fewest casualties.

When the surgeon general of the Navy strongly recommended the establishment of a Woman's Nurse Corps, he made the following interesting comments:

<sup>&</sup>lt;sup>1</sup>Philip A. Kalisch, "Weavers of Scientific Patient Care: Development of Nursing Research in the U.S. Armed Forces," <u>Nursing Research</u> 26, no. 4 (July-August 1977): 253.

That women are the superior of men for the work of nursing, there can be no question, and the objection that they are not compatible with military conditions can be scarcely applied to institutions of the character of our large military hospitals. Civil hospitals in every country employ women to do the nursing, and for no other reason than that they fill the position of nurse better than men. . . It is believed that just as good results can be obtained from the use of women nurses in naval hospitals as in civil. . . It can be stated with assurance that if the patients were given their choice of a nurse they would select women in the large majority of cases.<sup>1</sup>

In fact, the Army Nurse Corps helped develop a classification for defining the nursing needs of patients, such as physical restriction, instructional needs, and emotional needs. After medical protocols were designed for each patient based on the above factors, the patient's needs were then translated in terms of nursing workload.

The mission of the armed forces can be simply stated as "combat readiness." Thus, the role of military nursing care includes the adaptation of men to hostile environments and preservation of human life and health in the fact of death and destruction. In conclusion, it was

<sup>&</sup>lt;sup>1</sup>1903 <u>Annual Report</u> to Secretary of the Navy, 1903, p. 3.

found that military nursing is essential to the scientific foundations of nursing care in the armed forces and also has wide applicability to civilian patient care.

Kupst, Schulman, and Dowding evaluated attitudes toward patient care and work satisfaction. They found that one of the most promising evaluation techniques is the survey feedback method which provides data on problem areas and promotes communication throughout the hospital system.<sup>1</sup>

Kupst et al. sent a questionnaire through interoffice mail to 1,400 full-time personnel from all departments and all shifts. It was composed of two scales: the Hospital Personnel Scale and the Patient Care Scale.

In this same study, a random sample of 150 parents whose children were hospitalized during the time of the study were selected to complete the questionnaire. This was approximately one-sixth of the total population. The length of stay varied, as did the diagnosis of the

20

<sup>&</sup>lt;sup>1</sup>Mary J. Kupst, Jerome L. Schulman, and James Dowding, "Evaluation: 'Attitudes Toward Patient Care and Work Satisfaction,'" <u>Hospital and Health Services Adminis</u>tration 24, no. 1 (Winter 1979): 78.

patient. Parents were told that the hospital was interested in improving patient care and wanted their opinions about the care their child was receiving. They were asked for their consent to participate, and were told that their anonymity would be guaranteed unless they wished to be identified to communicate their concern to the hospital staff. In general, it was found that parents tended to report satisfaction in all areas. In fact, 91 percent were satisfied with the overall care their child received.

Another goal of the study was the specification of problem areas. The research team found a new cohesiveness developed and that staff worked together to improve the hospital and individual departments. The results of this study also indicated that the survey feedback approach can be used in a hospital as a problem solving mechanism and is a means to improve communication among staff, parents, and hospital administrators.

Hurder et al. conducted a study on a conceptual model of service in the hope that it would stimulate 21

progress in the development and evaluation of services.<sup>1</sup> The model proposal was based on the broad assumption that the processes and outcomes of the service delivery are an identifiable segment of, and can be evaluated separately from, the processes and outcomes of service itself. Two criteria were proposed to measure whether delivery had been made available and acceptable. The criteria of service delivery are "access" and "disposition."<sup>2</sup> Access refers to the probability that the potential service is accepted. Disposition refers to the probability that the potential service is acceptable to the customer. Rosenhan provides an excellent example of these two criteria.<sup>3</sup> In a controversial study of mental hospital patients, he reported that a large number of the residents who were receiving drugs as part of their therapy were actually

<sup>&</sup>lt;sup>1</sup>W. P. Hurder, John H. Kewko, and Alex J. Hurder, "Improving the Evaluation of Human Services by Separating the Delivery of Service from Service," <u>Community Mental</u> Health Journal 14, no. 4 (1978): 279.

<sup>&</sup>lt;sup>2</sup>W. P. Hurder, Kewko, and A. J. Hurder, "Improving the Evaluation of Human Services," p. 287.

<sup>&</sup>lt;sup>3</sup>D. L. Rosenhan, "On Being Sane in Insane Places," <u>Science</u> 179 (1973): 250.

throwing away their pills. The criterion of access had been met, but not that of disposition. It was found that this model can help to establish a common base that may serve as a vehicle for communication, investigation, and evaluation across the area of human services.

A study by Graff found that one of the best ways of finding out whether you are doing a good job is to ask people.<sup>1</sup> Graff found that in the health care field, as in other fields involving people, the pleasure principle appears to be a dominant issue. He found eight distinguishable dimensions of satisfaction that other analysts have studied. This taxonomy of patient satisfaction has eight dimensions: (1) art of care, (2) technical quality of care, (3) accessibility/convenience of care, (4) financing of care, (5) physical environment in which care is provided, (6) availability of care, (7) continuity of

23

<sup>&</sup>lt;sup>1</sup>Louis Graff, "On Patient Satisfaction, Marketing, Research, and Other Useful Things," <u>Hospitals</u> 53, no. 2 (January 1979): 59.

care, and (8) outcomes of care.<sup>1</sup> It was found that patients tended to be more satisfied when:

- 1. Providers gave more information
- Providers themselves were happier and showed more personal interest
- They saw the same physician for the same problem
- They had health insurance and were not on medicare

Finally, this study indicated that there was some evidence of the usefulness of the satisfaction concept in predicting what people will do.

Mangelsdorff conducted a study on patient satisfaction.<sup>2</sup> A Patient Satisfaction Questionnaire was developed using factor analytic techniques. Patient satisfaction had been identified as one criterion for the measurement of quality of care. The primary objective of this study was to develop a patient satisfaction

<sup>1</sup>Graff, "On Patient Satisfaction," p. 59.

<sup>2</sup>David A. Mangelsdorff, "Patient Satisfaction Questionnaire," <u>Medical Care</u> 27, no. 1 (January 1979): 86. questionnaire with acceptable reliability and validity characteristics.

The population consisted of approximately 65,000 active duty and retired military personnel and their dependents. The survey instrument was developed to determine patient attitudes toward health care provided to them at clinics of a military hospital. Mangelsdorff found that 84 percent of the patients were satisfied with the quality of military health care provided. He found that patients tended to be more satisfied than dissatisfied with health care provided.

## Impact of Patient Dissatisfaction

The impact of dissatisfaction can be seen in three ways.<sup>1</sup> First, unhappy patients often do not make full utilization of health care opportunities by not following medical directions and advice, by not keeping their appointments, and by avoiding early contact with the medical facility. Second, complaining, unhappy patients tend to elicit negative responses from staff, resulting in a

<sup>&</sup>lt;sup>1</sup>Ambulatory Patient Care Model Number 6, p. 2.

vicious cycle of unhappiness, to say nothing of official complaints. Third, the result of this chain of events is wasted medical responses and reduction in the benefit of medical treatment to the patient, as well as reduced job satisfaction for hospital personnel.

## Factors Contributing to Patient Dissatisfaction

## The Patient

The patient arrives at the hospital with more than his physical illness. He brings with him a feeling of stress produced by his illness and a concern over what will happen to him in the course of his visit to the hospital.<sup>1</sup> People experiencing stress tend to react differently than they normally would to the small frustrations of everyday life. Even well-adjusted, normally happy people are harder to get along with when they are ill and "difficult" people become more "difficult." It is therefore the duty of medical personnel to recognize the special needs of the patient and to respond to his needs with

<sup>1</sup>Ambulatory Patient Care Model Number 6, p. 2.

extra patience and courtesy. In order to deal effectively with patient dissatisfaction with medical care, we must first understand the patient as a unique human being. He may be reacting not only to the care he receives but also to his own physical discomfort and the total environment.

## The Staff

Most medical treatment facilities are extremely busy places of work.<sup>1</sup> There are demands upon the professional, administrative, and clerical staff, which distract them from attending to the psychological needs of the patient. Hospital personnel are human and are subject to stresses and strains of life which interfere with their ability to think of the patient first and to react accordingly. If people recognize what is behind their own behavior, they are frequently able to "take out their frustrations" in ways other than "on the patient."

<sup>&</sup>lt;sup>1</sup>Ambulatory Patient Care Model Number 6, p. 3.

#### The Environment

Environmental factors in the hospital can have a significant influence on how a patient views his care and how the staff views its work.<sup>1</sup> No one likes to be kept waiting. When one is ill or upset, or tending a sick child, waiting is even more difficult. However, in most hospitals, waiting is unavoidable. To help the patient make the best of an undesirable situation, a comfortable waiting area is of utmost importance. Studies of the relationship between human behavior and the physical environment show a definite relationship between an individual's state of mind and the relative pleasantness or unpleasantness of his surroundings. Some factors are easily correctable by a little thought and ingenuity, while others require a substantial expenditure of money and administrative time. Many of the environmental problems in military hospitals arise from lack of adequate space or old and outdated facilities for problems that

<sup>1</sup>Ambulatory Patient Care Model Number 6, p. 4.

could be solved if a little imagination and energy in improving work areas were used.

#### Summary of the Chapter

Patient satisfaction is one criterion for the measurement of quality of care. Total treatment of the patient goes beyond the diagnosis and treatment of disease, to include the patient's biological, psychological, and social conditions.

Nurse practitioners are playing a major role in the performance of health care tasks, while employing a patient-centered model. They offer reassurance, provide information, and facilitate coping skills which encourage patients to assume more responsibility for their own health. The patients of nurse practitioners, when interviewed, scored significantly higher than physicians' patients in the areas of interest and concern shown by the provider and in the patients' perception of how well the provider understood the patients' problems.

Patient dissatisfaction points to the need for health care providers to recognize the special needs of the patient and to respond to his needs with extra patience and courtesy. The impact of dissatisfaction is a vicious cycle of unhappiness and complaints which wastes medical responses and reduces the benefits of medical treatment to the patient, as well as reduces job satisfaction for hospital personnel.

The function of armed forces medical departments is to conserve military strength by preventing loss in military personnel due to disease or casualties. Since military nursing is essential to the scientific foundations of nursing care in the armed forces, the survey feedback method is valuable in providing data on problem areas. It is also a means by which to improve communication among staff, patients, and hospital administrators. Communication plays the most significant role in identifying problems, evaluating staff performance, and improving health care services.

The hospital environment can also have a significant influence on how a patient views his care and the staff views its works. Many of the environmental problems in military hospitals could be corrected without a substantial expenditure of money and administration time.

.

#### CHAPTER III

#### METHODOLOGY

## Setting

Brooke Army Medical Center (BAMC)

The history of Brooke Army Medical Center (BAMC) began soon after the completion of the famous quadrangle, present headquarters of the Fifth United States Army, when a temporary building was erected in 1881 for use as a hospital. In 1882 the building was designated Post Hospital, Fort Sam Houston, Texas. In 1885, the temporary structure was replaced by a permanent building which is still standing and is used today as a bachelor officers' quarters.

Colonel Henry D. Snyder served as first commanding officer of the hospital from 1904 to 1907. Previous commanders of such hospitals were referred to as Post Surgeons.

In 1908, the "old hospital" on Artillery Post, with a capacity of 84 beds, was completed and at the time was considered the finest in the state. In 1910, west

wings were added--increasing the bed capacity to 152. In 1915, the hospital was designated Base Hospital Number 1. In 1916, during the border trouble, construction was begun on 50 temporary ward buildings, and when these were completed the bed capacity of the hospital increased to 1,000. In 1920, the hospital's name was changed to Station Hospital Fort Sam Houston, Texas.

Between 1921 and 1926, a great need for a larger permanent type hospital was felt but it was not until 1933 that the War Department approved the building of a new hospital and definite plans were formulated. The money was finally appropriated for the new hospital on 17 October 1934.

Excavation work on the new hospital was begun in April 1935 and the cornerstone was placed in July 1936 by Major General Charles R. Reynolds, the Army Surgeon General. Late in November 1937, the Army accepted the hospital from the contractors and the first patients were moved into the new building on 8 February 1938.

On 2 September 1942, the War Department designated the Station Hospital Brooke General Hospital. The hospital was so named in honor of Brigadier General Roger Brooke in recognition of the outstanding manner in which he had identified himself with community interests when he was in command of the "old" Station Hospital. The hospital played an important role in caring for the sick and wounded during World War II, expanding through the annexing of a number of permanent and temporary buildings.

Brooke Army Medical Center is currently operating 692 beds in four separate buildings: the Main Hospital--229 beds, Beach Pavilion--372 beds, Chambers Pavilion--73 beds, and Medical Hold--18 beds. Full diagnostic and therapeutic services are provided on an inpatient and outpatient basis in all fields of medicine, surgery, and neuropsychiatry. Most of the subspecialities of dentistry, as well as nursing, and dietetic services to authorized personnel are provided. The Medical Center is fully accredited by the Joint Commission on Accreditation of Hospitals. Brooke Army Medical Center (BAMC) conducts intern and residency training for Medical Service Corps officers, and intern training for enlisted medical spe-Finally, BAMC also accomplishes research and cialists.

other designated teaching projects. Permission to conduct this study at BAMC was granted (see appendix A).

### TABLE 1

	Medical Patients	Surgical Patients
Beach	48	73
Main	26	26
Total	74	99

# BREAKDOWN OF PATIENTS SELECTED

## Population and Sample

The patients at Brooke Army Medical Center composed the population (see table 1 above). The convenient sample consisted of medical and surgical inpatients available at the time the Patient Assistance Officer administered the questionnaire on Medical Ward 14B and Surgical Wards 12A, 12B, and 13A from Main Hospital and Medical Wards 43B, 43G, 43H, and 43N&S, and Surgical Wards 42B, 42E, 42H, 42S, 43C, and 43D from Beach Pavilion. These patients were classified as Active, Retired, and Dependents of Active and Retired. The sample selected for this study consisted of 171 patients broken down into the following categories and locations (see table 2).

# TABLE 2

Med	lical	Surg	ical
Main	14B	Main	12A
			12B
			<b>13A</b>
Beach	43B	Beach	42B
	43G		42E
	43H		42H
	43N&S		42S
			43C
			43D

# BREAKDOWN OF WARDS SELECTED

#### Instrument

The survey instrument used was a military personnel prepared "Inpatient Opinion Questionnaire" (see appendix B). The questionnaire consisted of a rating format scale similar to the Likert-type scales. The instrument was designed to measure the degree of patient satisfaction with the medical, surgical, and other ancillary services provided by BAMC. The questionnaire included both questions and statements designed to determine the patient's perception of (1) courteous and efficient service, (2) treatment with consideration and respect during hospital stay, (3) respect for privacy and personal dignity, (4) patient education, (5) food services, (6) housekeeping services, (7) administrative services, and (8) overall impression of the services and medical care received.

Questions or statements from the survey instrument corresponded to each of the following hypotheses and subhypotheses:

Hypothesis 1 corresponded with question 7 of the questionnaire

Subhypothesis 1 corresponded with questions 1a through 1h of the questionnaire

Subhypothesis 2 corresponded with question 2a of the questionnaire

Subhypothesis 3 corresponded with question 2b of the questionnaire

Subhypothesis 4 corresponded with questions 3a and 3d of the questionnaire

Subhypothesis 5 corresponded with questions 4a through 4c of the questionnaire

Subhypothesis 6 corresponded with questions 5a through 5b of the questionnaire

Subhypothesis 7 corresponded with question 6 of the questionnaire (see appendix B)

### Collection and Compilation of the Data

The survey questionnaire is routinely administered periodically by the United States Army to hospitalized patients at BAMC. This study was expost facto, and data were collected during the month of September 1979 from available patients at Main Hospital and Beach Pavilion. The survey questionnaire was administered by the patient assistance officer. The confidentiality of the information was maintained according to BAMC regulations. The questionnaire was administered by the U.S. Army personnel to meet their needs; this investigator was using secondary data from their files; therefore, the TWU Human Research Review Committee did not need to be consulted.

For the purpose of this study, no individual data were used. The data were collected and grouped according to (1) medical services versus surgical services, and (2) Beach Pavilion versus Main Hospital.

The score values for the questionnaire were arbitrarily assigned numbers similar to the Likert scale as follows:

Excellent	4
Good	3
Fair	2
Poor	1

It was assumed that responses of either "good" or "excellent" were indicative of patient satisfaction rendered at Brooke Army Medical Center as shown on the

questionnaire. Analyses of data were completed in the following areas: Beach surgery versus Main surgery, Beach medicine versus Main medicine, surgery versus medicine, total Beach versus total Main, and a combination of questions if there appeared to be a significant difference.

# Analysis of the Data

Analysis of the data were conducted in the following manner. First, the data were analyzed using "excellent" responses alone. Next, data were analyzed by combining the responses of "excellent" and "good." The following findings were determined after analysis of variance technique on the proportions were performed by parametric and nonparametric methods. Data answered by individual question or statement appear in appendix C. These questions or statements were further collapsed into tables 5 and 6.

The data were analyzed by the use of descriptive statistics. In order to test the hypotheses and subhypotheses, a  $\underline{z}$  score was calculated for all items on the questionnaire. The level of significance for this study was  $p \leq .05$ .

The frequency of the yes no data groups was reported. Data that were inaccurately counted were omitted from the study. The wards deleted from the study by the questions were:

Question 1c	Ward 43H,
Question 1g	Ward 43H,
Question lh	Ward 43H,
Question 3a	Ward 14B, and
Question 4a	Ward 43C.

## CHAPTER IV

#### FINDINGS

The patients' responses were recorded by question following the format of the "Inpatient Opinion Questionnaire" which was prepared and utilized by the military personnel at Brooke Army Medical Center. Frequency tables were compiled presenting data for each question and its subcomponents. These collapsed frequency tables (9 and 10) appear in appendix C. These frequencies are by hospital (Main and Beach) with their respective surgical and medical wards. These frequencies were collapsed to provide the data in an acceptable form to put into the computer to answer the research hypotheses or subhypotheses.

A summary of the frequencies and percentages of the patients' responses indicating "excellent" by question or subcomponent is found in table 3. The percentage of Beach surgical patients' "excellent" rating for the items on the questionnaire ranged from a low of 29 percent

TABLE 3

QUESTIONNAIRE RESULTS BY PERCENTAGE OF EACH GROUP INDICATING "EXCELLENT" RESPONSES TO ITEMS OF PATIENT SATISFACTION

	Medical	Percent-	age	52	54	89	73	73	56	52	60	96	91	8	44	54
i n	Med		N	25	26	26	26	26	25	25	25	23	22	1	27	26
B M M	Surgical	Percent-	age	62	63	89	88	65	64	61	48	92	92	48	65	76
	Surg		N	26	24	26	25	23	25	23	25	26	26	25	26	25
	cal	Percent-	age	45	51	64	71	57	49	41	44	96	16	38	50	51
a c h	Medical		Z	38	45	33	45	46	45	32	34	77	45	45	48	47
е В	Surgical	Percent-	age	49	54	63	63	58	51	36	41	87	82	35	44	47
	Surg		N	66	68	73	71	67	67	69	69	69	67	69	70	70
	Ques- tion	÷		la	1b	lc	Id	le	lf	lg	ЧI	2a	2b	3a	3b	3с

TABLE 3--Continued

í n	Medical	Percent- N age		26 31						
Mai	Surgical	Percent- age	67	40	29	47	35	33	67	29
	Sur	z	15	25	24	17	26	24	12	24
	Medical	Percent- age	<del>4</del> 4	21	21	47	42	21	39	58
асћ	Med	z	34	48	48	38	48	47	23	45
B B	Surgical	Percent- age	35	29	28	40	42	30	35	48
	Sur{	z	54	47	72	50	71	63	37	65
	Ques- tion	#	3d	4a	4b	4c	5a	5b	9	2

--Deleted from study since inaccurately counted.

4

(tastiness and variety of the food served) to a high of 87 percent (treated with consideration and respect). Twenty-nine percent of the time, the Main surgical patients indicated "excellent" (to the temperature of the foods served). A high of 92 percent for two items on the questionnaire (courteous and efficient service by housekeeping personnel [1h] and treated with consideration and respect [2a] was obtained.

The Beach medical patients' ranged from a low of 21 percent (tastiness and variety of the food served and temperature of the food served) to a high of 96 percent on (treated with consideration and respect). The Main medical patients "excellent" responses ranged from 30 percent on two items (tastiness and variety of the food served and the temperature of the food served) to 96 percent (treated with consideration and respect).

Table 4 indicates that the majority (over 50 percent) of the surgical and medical patients in Main and Beach were satisfied ("excellent" and "good" ratings combined) with all services as measured by the questionnaire.

TABLE 4

QUESTIONNAIRE RESULTS BY PERCENTAGE OF EACH GROUP INDICATING "GOOD" AND "EXCELLENT" RESPONSES TO ITEMS OF PATIENT SATISFACTION

in.	Medical	Percent-	Nage						25 88						27 85	
Жа	Surgical	Percent-	age	85	96	96	100	96	96	96	84	92	92	76	89	
	S		Z	26	24	26	25	23	25	23	25	26	26	25	26	
	Medical	Percent-	age	92	93	88	96	94	78	75	77	96	91	87	83	
a c h	Me		N	38	45	33	45	46	45	32	34	77	45	45	48	
Be	Surgical	Percent-	age	82	06	86	89	06	79	75	80	87	82	75	80	( 
	Su		N	66	68	73	71	67	67	69	69	69	67	69	70	ſ
Ques-		#		la	1b	lc	ld	le	lf	18	lh	2a	$^{2b}$	3a	3b	,

TABLE 4--Continued

11

	Medical	Percent- age	92	85	77	85	85	83	88	92
in	Mee	Ν	24	26	26	26	26	23	16	26
Ма	Surgical	Percent- age	80	76	63	82	81	54	92	92
	Sur	Ν	15	25	24	17	26	24	12	24
	Medical	Percent- age	88	63	52	82	73	51	74	16
a c h	Mec	N	34	48	48	38	48	47	23	45
Be	Surgical	Percent- age	74	74	56	80	80	56	62	83
	Sur	N	54	49	72	50	71	63	37	65
	Ques- tion	*	3d	4a	4b	4c	5a	5b	9	2

--Deleted from study since not accurately counted.

Tables 5 and 6 indicate responses of the patients when the surgical and medical components of the sample were collapsed. These tables indicate that the majority of all the surgical patients and medical patients were satisfied with all the services measured. The data from these tables and the previous two tables (3 and 4) were utilized to determine if the hypotheses and subhypotheses were accepted or rejected.

The following questions or their subcomponents were significant at the .05 level. A significant difference was found for the "excellent" responses for the following questions:

- la. Courteous and efficient service by admitting office personnel
- 1c. Courteous and efficient service by nursing personnel
- ld. Courteous and efficient service by
  physician(s)
- 1g. Courteous and efficient service by food service personnel

COLLAPSING OF STATISTICAL ANALYSIS DATA OF "EXCELLENT" RESPONSES BY SURGICAL VERSUS MEDICAL AND BEACH VERSUS MAIN

Main	Total	Percent- age	57	58					8 56						
		N	5	50	5	5	4	5	48	ŭ	49	4	5	<u>.</u>	51
a c h	Total	Percent- age	47	53	63	66	58	50	38	42	91	86	36	47	49
B	H	N	104	113	106	116	113	112	101	103	113	112	114	118	117
a i n	Medical	Percent- age	48	52	75	72	63	51	46	51	96	16	1	48	52
M p u	Me	N	63	71	59	71	72	70	57	59	67	67	!	75	73
e a c h a	Surgical	Percent- age	52	54	70	70	60	56	42	43	88	85	1	50	55
е В	Su	N	92	92	66	96	60	92	92	64	95	93	1	96	95
	Ques- tion	*	1a	lb	lc	ld	le	lf	1g	lh	2a	$^{2b}$	3а	$^{3b}$	3с

Continued
ഗ
TABLE

	8	еасћа	and M	Main	B	a c h	W	a i n
Ques- tion #	Suj	Surgical	Me	Medical	Τc	Total	I	Total
+	N	Percent- age	N	Percent- age	N	Percent- age	N	Percent- age
3d	69	42	58	43	88	39	66	51
4a	74	32	74	24	97	25	51	35
4Þ	96	28	74	24	120	25	50	30
4c	67	42	64	42	88	43	43	40
5a	67	40	74	42	119	42	52	39
5b	87	31	20	24	110	26	47	32
9	49	43	39	41	60	37	28	54
7	89	56	71	55	110	52	50	64

50

--Deleted from studys since not accurately counted.

COLLAPSING OF STATISTICAL ANALYSIS DATA OF "EXCELLENT" AND "GOOD" RESPONSES FOR SURGICAL VERSUS MEDICAL AND BEACH VERSUS MAIN

a i n	Total	Percent- age	86	86	96	98	96	92	85	06	94	92	76	87	Ċ
W	Ĩ	N	51	50	52	51	49	50	48	50	49	48	25	53	, L
a c h	Total	Percent- age	86	91	87	92	92	79	75	79	06	86	80	81	C T
B B	To	Z	104	113	106	116	113	112	101	103	113	112	114	118	
a i n	Medical	Percent- age	91	87	92	96	94	81	75	85	96	16	1	84	50
Wpu	Med	Z	63	71	59	71	72	70	57	59	67	67	• <b>I</b>	75	7.2
a c h a	Surgical	Percent- age	83	91	89	92	91	\$	80	81	88	85	1	82	60
B	Sur	Z	92	92	66	96	90	92	92	94	95	93	!	96	05
	Ques- tion	£	la	1b	lc	ld	le	lf	18	Πh	2a	2b	3a	3b	, c

TABLE 6--Continued

Beach Main	Total Total	ent- Percent- Percent- e N age N age	0       88       80       39       87         6       97       68       51       80         1       120       54       50       70         3       88       81       43       84         7       119       77       52       83         1       110       54       47       58         10       60       67       28       89         2       110       86       50       92
nd Main	Medical	Percent- N age	58 74 74 64 64 83 74 77 70 70 61 39 80 71 39 80
Веасћа	Surgical	Percent- N age	69 75 74 74 96 57 67 81 97 81 80 87 55 49 69 85
	Ques- tion	*	3d 44 55 58 7 6 57 8 7 8 7 8 7 8 7 8 7 8 7 8 7 8 7 8 7

--Deleted from study since not accurately counted.

- lh. Courteous and efficient service by housekeeping personnel
- 3b. Explanation of tests and procedures performed
- 3c. Explanation of your illness and explanation of treatment provided
- 3d. Explanation of instructions for home care
- 4a. Tastiness and variety of the food served
- The procedures for discharge from the hospital (speed, courtesy, personnel, etc.)
- What is your overall impression of the services and medical care you received.

A significant difference was found for the combined responses of "excellent" and "good" in the following questions:

- 1a. Courteous and efficient service by admitting office personnel
- lc. Courteous and efficient service by nursing
   personnel
- ld. Courteous and efficient service by
  physician(s)

- lf. Courteous and efficient service by x-ray
   personnel
- lg. Courteous and efficient service by food service personnel
- lh. Courteous and efficient service by housekeeping personnel
- 3c. Explanation of your illness and explanation of treatment provided
- 4a. Tastiness and variety of the food served
- 4b. The temperature of the food (hot foods served hot, cold foods served cold)
- 5b. Adequacy and cleanliness of the bathroom facilities
- The procedures for discharge from the hospital (speed, courtesy, personnel, etc.)

Each of the above significant findings were interpreted in relationship to the appropriate hypotheses or subhypotheses in table 7.

Based upon the findings summarized in table 7, the hypotheses and subhypotheses were accepted or rejected (see table 8).

TABLE /
---------

# ITEM ANALYSIS OF SIGNIFICANT DIFFERENCES

0			Level of Sig- nificance	
Ques- tion	Hypotheses or Subhypotheses	Variable	Excel- lent	Excel- lent/ Good
1b	Subhypothesis 1 of Hypothesis 3	Beach Medical versus Main Medical	.470	.022*
1Ъ		Beach Surgical, Beach Medical Main Surgical versus Main Medical	. 455	.009*
lc	Subhypothesis 1 of Hypothesis 3	Beach Medical versus Main Medical	.012*	. 232
1c	Subhypothesis l of Hypothesis 4	Beach Surgical versus Main Surgical	.007*	.165
ld	Subhypothesis 1 of Hypothesis 4	Beach Surgical versus Main Surgical	.009*	.029*
1d		Beach Surgical, Beach Medical Main Medical versus	0004	100
1	1	Main Surgery	.020*	.132

TABLE 7--Continued

Ques-	Ques- Hypotheses or tion Subhypotheses	Variable	Level of Sig- nificance	
tion			Excel- lent	Excel- lent/ Good
1d	Subhypothesis 1 of Hypothesis 2	Total Beach versus Total Main	.025*	.162
lf	Subhypothesis 1 of Hypothesis 2	Total Beach versus Total Main	.079	.025*
1g	Subhypothesis l of Hypothesis 4	Beach Surgical versus Main Surgical	.171	.013*
lg		Beach Surgical, Beach Medical, Main Medical versus Main Surgical	.014*	.012*
lh	Subhypothesis 1 of Hypothesis 4	Beach Medical versus Main Medical	.080	.017*
lh		Beach Surgical, Beach Medical, Main Surgical versus Main Medical	.042*	.017*

TABLE 7--Continued

.

Ques-	Hypotheses or		Level of Sig- nificance	
tion	Subhypotheses	Variable	Excel- lent	Excel- lent/ Good
lh	Subhypothesis 1 of Hypothesis 2	Total Beach versus Total Main	.057*	.035*
3Ь	Subhypothesis 4 of Hypothesis 4	Beach Surgical versus Main Surgical	.026*	. 341
3Ь		Beach Surgical, Beach Medical, Main Medical versus Main Surgical	. 027*	.147
3с	Subhypothesis 4 of Hypothesis 4	Beach Surgical versus Main Surgical	.007*	.020*
3с		Beach Surgical, Beach Medical, Main Medical versus Main Surgical	.050*	.021
3с	Subhypothesis 4 of Hypothesis 2	Total Beach versus Total Main	.021*	.016*

TABLE 7--Continued

Ques-			Level of Sig- nificance		
tion		Excel- lent	Excel- lent/ Good		
3d	Subhypothesis 4 of Hypothesis 4	Beach Surgical versus Main Surgical	.012*	.012*	
4a	Subhypothesis 5 of Hypothesis 3	Beach Medical versus Main Medical	.038*	.024*	
4a		Beach Surgical, Beach Medical, Main Surgical versus Main Medical	. 121	.046*	
4b	Subhypothesis 5 of Hypothesis 3	Beach Medical versus Main Medical	.128	.015*	
4ь		Beach Surgical, Beach Medical Main Surgical versus Main Medical	. 254	.018*	
5b	Subhypothesis 6 of Hypothesis 3	Beach Medical versus Main Medical	.160	.001*	

TABLE 7--Continued

Ques-	Hypotheses or		Level of Sig- nificance	
tion	Subhypotheses	Variable	Excel- lent	Excel- lent/ Good
5Ъ		Beach Surgical, Beach Medical, Main Surgical versus Main Medical	.401	.004*
6	Subhypothesis 7 of Hypothesis 4	Beach Surgical versus Main Surgical	.020*	<i>.</i> 020*
6		Beach Surgical, Beach Medical, Main Medical versus Main Surgical	.022*	.044*
6	Subhypothesis 7 Hypothesis 2	Total Beach versus Total Main	.042*	.012*
7	Hypothesis 1	Beach Surgical versus Main Surgical	.005*	.109

TABLE	7	-Cont	inued

Ques- tion	Hypotheses or Subhypotheses	Variable	Level of Sig- nificance	
			Excel- lent	Excel- lent/ Good
7		Beach Surgical, Beach Medical, Main Medical versus Main Surgical	. 006*	. 239

\*Significant difference p  $\leq$  .05 level.

# TABLE 8

# DISPOSITION OF HYPOTHESES AND SUBHYPOTHESES

Hypotheses or Subhypotheses	Excel- lent	Excel- lent/ Good
<u>Hypothesis 1</u> . There is no significant difference between the medical patients' and surgical patients' per- ception of their "overall" impression with the care and services provided at Brooke Army Medical Center.	Reject	Accept
<u>Subhypothesis 1</u> . There is no sig- nificant difference between the medical and surgical patient's perception of the courteous and efficient service pro- vided by the employees at the Brooke Army Medical Center.	Accept	Accept
Subhypothesis 2. There is no sig- nificant difference between the medical and surgical patient's perception of the treatment with consideration and respect given by the employees at Brooke Army Medical Center.	Accept	Accept
Subhypothesis 3. There is no sig- nificant difference between the medical and surgical patient's perception of the respect for privacy and personal dignity given by employees at the Brooke Army Medical Center.	Accept	Accept
Subhypothesis 4. There is no sig- nificant difference between the medical and surgical patient's perception of the		

TABLE 8--Continued

Hypotheses or Subhypotheses	Excel- lent	Excel- lent/ Good
patient education provided at the Brooke Army Medical Center.	Reject	Accept
Subhypothesis 5. There is no sig- nificant difference between the medical and surgical patient's perception of the food service provided at the Brooke Army Medical Center.	Accept	Accept
Subhypothesis 6. There is no sig- nificant difference between the medical and surgical patient's perception of the housekeeping services provided at the Brooke Army Medical Center.	Accept	Accept
Subhypothesis 7. There is no sig- nificant difference between the medical and surgical patient's perception of the administrative services provided at the Brooke Army Medical Center.	Accept	Accept
<u>Hypothesis 2</u> . There is no significant difference between the medical and sur- gical patient's perception of his satis- faction with the services and medical care provided at Beach Pavilion and Main Hospital.	Reject	Reject
Subhypothesis 1. There is no sig- nificant difference between the medical and surgical patient's perception of the courteous and efficient service provided		

TABLE 8--Continued

Hypotheses or Subhypotheses	Excel- lent	Excel- lent/ Good
by the employees at Beach Pavilion and Main Hospital.	Reject	Reject
<u>Subhypothesis 2</u> . There is no sig- nificant difference between the medical and surgical patient's perception of the treatment with consideration and respect given by the employees at Beach Pavilion and Main Hospital.	Accept	Accept
Subhypothesis 3. There is no sig- nificant difference between the medical and surgical patient's perception of the respect for privacy and personal dignity given by employees at Beach Pavilion and Main Hospital.	Accept	Accept
Subhypothesis 4. There is no sig- nificant difference between the medical and surgical patient's perception of the patient education provided at Beach Pavilion and Main Hospital.	Reject	Reject
Subhypothesis 5. There is no sig- nificant difference between the medical and surgical patient's perception of the food service provided at Beach Pavilion and Main Hospital.	Accept	Accept
Subhypothesis 6. There is no sig- nificant difference between the medical and surgical patient's perception of the		

TABLE 8--Continued

Hypotheses or Subhypotheses	Excel- lent	Excel- lent/ Good
housekeeping services provided at Beach Pavilion and Main Hospital.	Accept	Accept
<u>Subhypothesis 7</u> . There is no sig- nificant difference between the medical and surgical patient's perception of the administrative services provided at Beach Pavilion and Main Hospital.	Reject	Reject
<u>Hypothesis 3</u> . There is no significant difference between the medical patient's perception of his satisfaction with the services and medical care provided at Beach Pavilion and Main Hospital.	Reject	Reject
<u>Subhypothesis 1</u> . There is no sig- nificant difference between the medical patient's perception of the courteous and efficient service provided by the employees at Beach Pavilion and Main Hospital.	Reject	Reject
<u>Subhypothesis 2</u> . There is no sig- nificant difference between the medical patient's perception of the treatment with consideration and respect given by the employees at Beach Pavilion and Main Hospital.	Accept	Accept
Subhypothesis 3. There is no sig- nificant difference between the medical patient's perception of the respect for privacy and personal dignity given by		

TABLE 8--Continued

Hypotheses or Subhypotheses	Excel- lent	Excel- lent/ Good
employees at Beach Pavilion and Main Hospital.	Accept	Accept
Subhypothesis 4. There is no sig- nificant difference between the medical patient's perception of the patient edu- cation provided at Beach Pavilion and Main Hospital.	Accept	Accept
Subhypothesis 5. There is no sig- nificant difference between the medical patient's perception of the food service provided at Beach Pavilion and Main Hospital.	Reject	Reject
Subhypothesis 6. There is no sig- nificant difference between the medical patient's perception of the housekeeping services provided at Beach Pavilion and Main Hospital.	Accept	Reject
Subhypothesis 7. There is no sig- nificant difference between the medical patient's perception of the administra- tive services provided at Beach Pavilion and Main Hospital.	Accept	Accept
<u>Hypothesis 4</u> . There is no significant difference between the surgical patient's perception of his satisfaction with the services and medical care pro- vided at Beach Pavilion and Main		
Hospital.	Accept	Accept

TABLE 8--Continued

Hypotheses or Subhypotheses	Excel- lent	Excel- lent/ Good
<u>Subhypothesis 1</u> . There is no sig- nificant difference between the surgical patient's perception of the courteous and efficient services provided by the employees at Beach Pavilion and Main Hospital.	Reject	Reject
Subhypothesis 2. There is no sig- nificant difference between the surgical patient's perception of the treatment with consideration and respect given by the employees at Beach Pavilion and Main Hospital.	Accept	Accept
Subhypothesis 3. There is no sig- nificant difference between the surgical patient's perception of the respect for privacy and personal dignity given by employees at Beach Pavilion and Main Hospital.	Accept	Accept
Subhypothesis 4. There is no sig- nificant difference between the surgical patient's perception of the patient edu- cation provided at Beach Pavilion and Main Hospital.	Reject	Reject
<u>Subhypothesis 5</u> . There is no sig- nificant difference between the surgical patient's perception of the food service provided at Beach Pavilion and Main Hospital.	Accept	Accept

TABLE 8--Continued

Hypotheses or Subhypotheses	Excel- lent	Excel- lent/ Good
<u>Subhypothesis 6</u> . There is no sig- nificant difference between the surgical patient's perception of the housekeeping services provided at Beach Pavilion and Main Hospital.	Accept	Accept
Subhypothesis 7. There is no sig- nificant difference between the total surgical patient's perception of the administrative services provided at Beach Pavilion and Main Hospital.	Reject	Reject

#### CHAPTER V

#### SUMMARY, CONCLUSIONS, AND RECOMMENDATIONS

#### Summary

Brooke Army Medical Center serves a large population of active duty officers, enlisted service members, retired military service members, and the dependents of all the above. Due to the increasing concern over potential medical malpractice, this study was designed to measure medical and surgical patients' satisfaction with the services and medical care provided at Brooke Army Medical Center. Prior to the investigative portion of this study, the degree of patient satisfaction at Brooke Army Medical Center was unknown.

The purpose of this study was to determine the medical and surgical patients' perception of the services and medical care provided at Brooke Army Medical Center.

### Hypotheses

1. There is no significant difference between the medical patients' and surgical patients' perception of their overall impression with the services and medical care provided at the Brooke Army Medical Center.

2. There is no significant difference between the medical patients' and surgical patients' perception of his satisfaction with the services and medical care provided at Beach Pavilion and Main Hospital.

3. There is no significant difference between the medical patients' perception of his satisfaction with the services and medical care provided at Beach Pavilion and Main Hospital.

4. There is no significant difference between the surgical patients' perception of his satisfaction with the services and medical care provided at Beach Pavilion and Main Hospital.

#### Subhypotheses

Each of the above hypotheses had the following subhypotheses:

Perception of the courteous and efficient service

2. Perception of the treatment with consideration and respect

3. Perception of the respect for privacy and personal dignity

4. Perception of the patient education

5. Perception of the food service

6. Perception of the housekeeping services

7. Perception of the administrative services

The patients at the Brooke Army Medical Center composed the population. The convenient sample consisted of medical and surgical inpatients available at the time the Patient Assistance Officer administered the questionnaire in Medical Ward 14B and Surgical Wards 12A, 12B, and 13A from Main Hospital; and Medical Wards 43B, 43G, 43H, and 43N&S, and Surgical Wards 42B, 42E, 42H, 42S, 43C, and 43D from Beach Pavilion. The sample selected for this study consisted of 171 patients.

The questionnaire was administered by the patients assistance officer. The patients responded to this

Likert-type questionnaire by marking excellent, good, fair, or poor. It was assumed that responses of either "good" or "excellent" were indicative of patient satisfaction rendered at Brooke Army Medical Center as shown on the following questionnaire.

#### Conclusions

The following conclusions are made for this study:

1. The majority of patients were satisfied with the services received at Brooke Army Medical Center

2. When compared, Main Hospital patients expressed a higher degree of patient satisfaction than did Beach Pavilion

3. Main surgical patients expressed a higher degree of satisfaction than did Main medical patients

4. For "excellent" responses, surgical patients had a higher degree of satisfaction than did medical patients

#### Recommendations

The following recommendations are made:

1. The questionnaire should be modified so that each question relates to only one item

2. A comparison study of patient satisfaction of retired and active duty members of the Armed Forces receiving medical care at Brooke Army Medical Center should be undertaken

3. It would be advantageous to conduct a comparison study to determine if a change in the degree of patient satisfaction occurred following Brooke Army Medical Center \$3 million dollar "upgrade" project to bring it up to the Joint Commission on Accreditation Hospital Standards

4. A comparison study to be conducted on patient care satisfaction between Brooke Army Medical Center at Fort Sam Houston and Wilford Hall Medical Center at Lackland Air Force Base

5. It would be useful to conduct another study to determine if there has been a change of attitudes by patients towards housekeeping services since it has been contracted out

# APPENDICES

APPENDIX A

APPROVAL LETTER



DEPARTMENT OF THE ARMY BROOKE ARMY MEDICAL CENTER FORT SAM HOUSTON. TEXAS 78234

20-200-20D

3 December 1979

Health Care Administration School of Health Care Services Texas Women's University Box 23716, T.W.U. Station Denton, Texas 76204

ATTENTION: Dr. Cramer

concerning this medical institution for the purpose of writing a professional I have approved Lt. Donald E. Cravens to gather and evaluate data paper to your graduate school.

If I may be of further assistance to you or to Lt. Cravens, please let

me know.

MSC BAMC Asst XO ROBER LTC

# INPATIENT OPINION QUESTIONNAIRE

APPENDIX B

#### INPATIENT OPINION QUESTIONNAIRE

It is our goal to provide the best medical care possible. To help us accomplish this, we ask that you take a few minutes and complete this questionnaire.

WARD         Please rate the following in providing you courteous and efficient service:         1.a Admitting Office Personnel	EXCELLENT		FAIR S NO FAIR	P008
and efficient service: 1.a Admitting Office Personnel	during you	· · · ·	S ND	
1.b Ward Clerk         1.c Nursing Personnel         1.d Physician(s)         1.e Laboratory Personnel         1.f X-Ray Personnel         1.g Food Service Personnel         1.h Housekeeping Personnel         1.h Housekeeping Personnel         0 you feel you were treated with consideration and respect of hospital stay?         Vere your privacy and personal dignity respected?         lease rate the following:	during you	· · · ·	S ND	
1.c Nursing Personnel         1.d Physician(s)         1.e Laboratory Personnel         1.f X-Ray Personnel         1.g Food Service Personnel         1.g Food Service Personnel         1.h Housekeeping Personnel         0.you feel you were treated with consideration and respect of hospital stay?         Vere your privacy and personal dignity respected?         lease rate the following:	Juring you	· · · E		POOR
1.d Physician(s)	during you	· · · E		POOR
1.e Laboratory Personnel	during you	· · · E		POOR
1.f X-Ray Personnel	Juring you	· · · E		POOR
<ol> <li>g Food Service Personnel</li></ol>	during you	· · · E		POOR
1.h Housekeeping Personnel	during you	· · · E		POOR
Do you feel you were treated with consideration and respect a hospital stay?	during you	· · · E		POOR
hospital stay?	· · · · · ·	· · · E		POOR
lease rate the following:			FAIR	POOR
-	EXCELLENT	GOOD	FAIR	POOR
The explanation you received concerning the bospital	EACELLENT	4000	FAIR	FUUR
schedule and the ward rules				
The explanation of tests and procedures performed				
The explanation of your illness and the explanation of treatment provided				
The explanation of instructions for home care			1	1
	ning hall			l
hat type diet were you on?RegularSpecial ease rate the following: Tastiness and variety of the food served	EXCELLENT	600D	FAIR	POOR
The temperature of the food (hot foods served hot, cold foods served cold)		•••••		
Answers to your questions about food or special diet				
Cleanliness of the room/word area		-		
Adequacy and cleanliness of the bathroom facilities				
The procedures for your discharge from the hospital (speed, courtesy of personnel, etc.)				
What is your overall impression of the services and medical care you received?				
	schedule and the ward rules          The explanation of tests and procedures performed          The explanation of your illness and the explanation of treatment provided          The explanation of instructions for home care          The temperature of instructions for home care          The temperature of the food       (hot foods served hot, cold foods served cold)         Answers to your questions about food or special diet          Adequacy and cleanliness of the bathroom fucilities          Adequacy and cleanliness of the bathroom fucilities          The procedures for your discharge from the hospital (speed, courtesy of personnel, etc.)          What is your overall impression of the services and	schedule and the ward rules	schedule and the ward rules	schedule and the ward rules

with any questions	Patient Assistance Representative a, suggestions, or complaints that you received?	you may have about the
What is your status?	Active Duty Military	Retired Military
	Dependent Active Duty	Dependent Retired/Deceased
	Other (Please	specify)

If you have any additional comments or suggestions, please write them below.

Please return your completed questionnaire to the person who gave it to you or you may take it with you and return it, at your convenience, in the pre-addressed envelope provided.

Thank you for taking the time to complete this questionnaire.

APPENDIX C

COLLAPSED FREQUENCY TABLES

TABLE 9

PATIENT FINDINGS BY QUESTION AT BEACH

				S	cale	Scale Value				
Question	4	m	5	1	0	4	m	7	1	0
	В	Beach (Surgical)	(Surgi	cal)		щ	Beach (Medical)	(Medic	al)	
<ol> <li>Rating of Courteous and effi- cient Service</li> </ol>										
Admitting Office Personnel (a)	32	22	10	2	7	17	18	Ч	7	10
Ward Clerks (b)	37	24	L .	0 0	ц, с	23	19	0 0	н (	ε
Nursing Personnel (c) Physicians (d)	42 42	17 18	~ 8	mΟ	0 0	21 32	11 8	0 0	0 0	M M
Laboratory Personnel (e)	39	21	Υ	2	9	26	17	<del>, - 1</del>	2	ς
X-Ray Personnel (f)	34	19	10	4	9	22	13	6	1	რ
Food Service Personnel (g)	25	27	13	4	4	13	11	7	1	٣
Housekeeping Personnel (h)	28	27	6	S	4	43	38	6	13	Ŋ
Total	286	175	69	20	34	197	135	31	24	32

					Š	Scale Value	alue				
	Question	4	3	5	Ч	0	4	Э	2	7	0
		н	Beach (Surgical)	Surgi	cal)		B	each	Beach (Medical)	al)	
		Yes		No	N.	N.R.	Yes		No	A.	N.R.
11.	Treatment with Consideration of Respect (a) and Personal Dignity (b)	55 60		9 12	74		42 96		2 16		4 10
1	Total	115		21	11		83		ę		2
III.	Patient Education The explanation you received concerning the hospital schedule and ward rules (a)	24	28	6	ω	4	17	22	1	Ś	ი ო
				•	ì		I	i	ł	1	}

										1
				ŭ	cale	Scale Value				
Question	4	Υ	7	Ч	0	4	m	7		0
	В	Beach (Surgical)	Surgi	cal)		B	Beach (Medical)	Medic	al)	
The explanation of tests and procedures performed (b)	31	25	12	5	Э	24	16	Q	7	0
The explanation of your ill- ness and the explanation of treatment provided (c)	33	22	6	9	ო	24	13	7	ň	Ч
The explanation of instruc- tions for home care (d)	19	21	6	Ŋ	19	15	15	,I	r,	14
Total	107	96	39	21	29	80	66	15	13	18

				Ň	cale	Scale Value				
Question	4	ς	2	1	0	4	с	7	н	0
	н	Beach (Surgical)	Surgi	cal)		д	Beach (Medical)	(Medic	al)	
IV. Food Service										
Tastiness and variety of food served (a)	14	22	7	9	4	10	20	12	9	0
The temperature of the food (hot foods served hot, cold foods served cold) (b)	20	20	25	2		10	15	16	2	0
Answers to your questions about food or special diet (c)	20	20	6	1	23	18	13	'n	5	10
Total	54	62	41	14	28	38	48	33	15	10

				Ň	cale	Scale Value				
Question	4	٣	5	-1	0	4	ς	5	1	0
	н	Beach (Surgical)	Surgi	cal)		В	Beach (Medical)	(Medic	al)	
V. Housekeeping Services										
Cleanliness of the room/ward area (a)	30	27	11	ς	n	20	15	4	6	0
Adequacy and cleanliness of the bathroom facilities (b)	19	16	15	13	10	10	14	10	13	Н
Total	49	43	26	16	13	30	29	14	22	1
<ul> <li>VI. Administrative Services</li> <li>The procedures for your discharge from the hospital</li> <li>(speed, courtesy of personnel, etc.)</li> </ul>	13	10	ڡ	∞	36	σ	ω	ო	m	25

	0			m
	Ч	al)		ъ
	2	Medic		7
	£	Beach (Medical)		15
alue	4	Be		26
Scale Value	0			∞
Sc	1	cal)		ς
	2	Surgi		ω
	ε	Beach (Surgical)		23
	4	Be		31
	Question		VII. General Impression of Ser- vices and Medical Care	Overall impression of the services and medical care you received

TABLE 10

PATIENT FINDINGS BY QUESTION AT MAIN

				S	cale	Scale Value				
Question	4	£	7	1	0	4	с	5	1	0
		Main (Surgical)	Surgic	:al)		4	lain (	Main (Medical)	(le	
I. Rating of Courteous and Effi- cient Service										
Admitting Office Personnel (a)	16	9	4	0	0	13	6	2	-	<b>F~1</b>
	15	80	-	0	7	14	9	e	e	0
Nursing Personnel (c)	23	2	0	1	0	23	2	Ч	0	0
Physicians (d)	22	ς	0	0	1	19	9	0	1	0
Laboratory Personnel (e)	15	7	1	0	m	19	9	0	<b>,</b> i	0
X-Ray Personnel (f)	16	8	0	1	Ч	14	80	0	Υ	-1
Food Service Personnel (g)	14	8	1	0	ო	13	9	Ч	S	Ч
Housekeeping Personnel (h)	12	6	7	2	1	15	6	0	Ч	
Total	133	51	6	4	11	130	52	~	15	4

					Ň	cale	Scale Value				
	Question	4	ε	5	Ч	0	4	ς	2		0
		Σ	Main (Surgical)	urgic	al)		Σ	Main (Medical)	Medica	al)	
		Yes		No	Z	N.R.	Yes		No		N.R.
11.	Treatment with Consideration of Respect (a) and Personal Dignity (b)	24 24		5 5		0 0	22 20		6 1		6 4
	Total	48		4		0	42		ς		7
111.	Patient Education										
	The explanation you received concerning the hospital schedule and ward rules (a)	12	7	Ч	Ŋ	Ы	0	0	0	0	0

				N N	cale	Scale Value				
Question	4	e.	5		0	4	e.	5		0
	2	Main (Surgical)	urgic	al)		E E E	Main (Medical)	ledica	1)	
The explanation of tests and procedures performed (b)	17	Q		7	0	12	11	ო		0
The explanation of your ill- ness and the explanation of treatment provided (c)	19	Ń	0	Ч		14	σ	ო	0	0
The explanation of instruc- tions for home care (d)	10	7	-1	7	11	10	12	0	5	5
Total	58	20	e	10	12	36	32	6	en l	5
IV. Food Service Tastiness and variety of the food served (a)	10	σ	μ Ω			ω	14	6	5	0

				S	cale	Scale Value				
Question	4	с	2	Ч	0	4	e	5	Ч	0
	Σ	Main (Surgical)	Jurgic	al)		24	lain (l	Main (Medical)	11)	
ature of the										
(not roods served not, cold foods served cold) (b)	٢	œ	9	ŝ	5	ω	12	Ч	S	0
Answers to your questions about food or special diet (c)	ω	ę	7	Ч	6	6	13	7	2	0
Total	25	23	13	'n	12	25	39	ν	6	0
V. Housekeeping Services										
Cleanliness of the room/ward area (a)	6	12	ę	2	23	11	11	3	2	0

				Ň	cale	Scale Value				
Question	4	e	7	1	0	4	с	7	-1	0
	W	Main (Surgical)	urgic	al)		24	Main (Medical)	4edica	(1)	
Adequacy and cleanliness of the bathroom facilities (b)	ω	Ŋ	7	4	2	2	12	7	7	m
Total	17	17	10	9	2	18	23	4	4	m
VI. Administrative Services										
The procedures for your dis- charge from the hospital (speed, courtesy of personnel, etc.)	∞	ы	0	Ч	14	2	~	0	7	10

.	0			0
Scale Value	1	Main (Medical)		7
	5			0
	m			11
	4			13
	0			7
		Main (Surgical)		0
	5			7
	m	in (S		ς
	4	Ma		19
Question			VII. General Impression of Services and Medical Care	Overall impression of the ser- vices and medical care you received

### REFERENCES

#### REFERENCES

- Aiken, L. H. "Primary Care: The Challenge for Nursing." <u>American Journal of Nursing</u> 77 (November 1977): 1828-32.
- Ambulatory Patient Care Model Number 6. United States Army Health Services Command, 1972.
- American Hospital Association, <u>Manual of Hospital House-</u> keeping, 1952.
- Andreas, Burton G. <u>Experimental Psychology</u>. 2d ed. New York: John Wiley & Sons, 1972.

Annual Report to Secretary of the Navy, 1903, pp. 1-10.

- Coleman, James C., and Broen, William E., Jr. <u>Abnormal</u> <u>Psychology and Modern Life</u>. 4th ed. Glenview, Ill.: Scott, Foresman, 1972.
- Dictionary of Philosophy and Psychology. Vol. II, New ed. S.v. "Baldwin, James," by Peter Smith.
- Graff, Louis. "On Patient Satisfaction, Marketing, Research, and Other Useful Things." <u>Hospitals</u> 53, no. 2 (January 1979): 59-62.
- Hurder, W. P.; Lewko, John H.; and Hurder, Alex J. "Improving the Evaluation of Human Services by Separating the Delivery from Service." <u>Community</u> <u>Mental Health Journal</u> 14, no. 4 (1978): 279-90.
- Jacobs, Kathy D. "Does the Nurse Practitioner Involve the Patient in His Care?" <u>Nursing Outlook</u> 28, no. 8 (August 1980): 501-5.

- Kalisch, Philip A. "Weavers of Scientific Patient Care: Development of Nursing Research in the U.S. Armed Forces." <u>Nursing Research</u> 26, no. 4 (July-August 1977): 253-71.
- Kupst, Mary J.; Schulman, Jerome L.; and Dowding, James. "Attitudes Toward Patient Care and Work Satisfaction." <u>Hospital and Health Services Administra-</u> <u>tion</u> 24 (Winter 1979): 78-92.
- Leininger, Madeline, ed. <u>Transcultural Nursing Concepts</u>. New York: John Wiley & Sons, 1978.
- Mangelsdorff, David A. "Patient Satisfaction Questionnaire." <u>Medical Care</u> 27, no. 1 (January 1979): 86-90.
- Rosenhan, D. L. "On Being Sane in Insane Places." Science 179 (1973): 250-58.
- United States Army Health Services Command. <u>Ambulatory</u> Patient Care Model Number 6, 1977.
- Young, Claude E. "Evaluation of the Emergency Room Brooke Army Medical Center, Fort Sam Houston, Texas." Master's thesis, Baylor University, 1975.